



A.C.L. Construction Ltd. Announces Rationalization of Underutilized Equipment and Debt Reduction

FORT ST. JOHN, British Columbia — July 31, 2026 — A.C.L. Construction Ltd. (TSXV: ACL; OTCQB: AACLF; FSE: A3LO) (the "**Company**" or "**A.C.L.**"), a leading provider of civil construction services, project management, general construction and underground utilities in the Peace Region of British Columbia, is pleased to announce the completion of an equipment rationalization initiative through a recently held auction (the "**Auction**") of underutilized heavy equipment. The Auction forms part of the Company's ongoing management of its equipment fleet in support of its existing civil construction and infrastructure services business, and does not represent any change in the Company's business, operations or strategic direction.

The Auction generated gross proceeds of approximately \$3.5 million. Of the gross proceeds, approximately \$2.6 million was applied to repay secured indebtedness attributable to the equipment sold, and approximately \$0.4 million was applied to Auction-related transaction costs. The balance of approximately \$0.5 million will be retained by the Company for general working capital purposes in support of its ongoing civil construction operations.

"The Auction reflects our disciplined approach to managing the Company's equipment fleet," said John McPherson, CEO of A.C.L. "By monetizing equipment that is not required for our current project pipeline, we have been able to meaningfully reduce secured debt, strengthen our balance sheet and free up working capital to support the delivery of ongoing civil construction, underground utilities and project management services to our customers. Our core business and strategic direction remain unchanged."

Separately, the Company confirms that it previously advanced an unsecured, non-interest-bearing short-term loan in the principal amount of C\$500,000 (the "**Loan**") to Karbon-X Corp. (the "**Borrower**") pursuant to a written loan agreement between the Company and the Borrower. The Loan does not bear interest, is unsecured, and matures, and is repayable in full by the Borrower,

six months after the date of advance, subject to the Borrower's right to prepay all or any portion of the Loan at any time without notice, bonus, premium or penalty.

About A.C.L. Construction Ltd.

A.C.L. Construction is a civil construction company headquartered in Northeastern British Columbia. The company specializes in the infrastructure services that keep Western Canada and the Territories resource sector operational. The Company delivers large-scale earthworks, underground utility installations and tie-ins, oilfield road construction and maintenance, project management, and remediation and reclamation services across some of the region's most demanding and remote environments.

The Company is listed on the TSX Venture Exchange (TSXV: ACL), the OTCQB (OTCQB: AACLF) and the Frankfurt Stock Exchange (FSE: A3LO). For more information, visit <http://aclconstructionltd.com>

For further information please contact:

A.C.L. Construction Ltd.

John McPherson

Telephone: 250-263-1205

Email: john@aclcon.ca

Website: www.aclconstructionltd.com

Cautionary Statement Regarding Forward-Looking Information

This news release contains forward-looking statements and information that are based on the beliefs of management and reflect the Company's current expectations. When used in this news release, the words "estimate", "project", "belief", "anticipate", "intend", "expect", "plan", "predict", "may" or "should" and the negative of these words or such variations thereon or comparable terminology are intended to identify forward-looking statements and information.

The forward-looking statements and information in this news release include, without limitation, statements regarding: the application of the net proceeds of the Auction to secured indebtedness and working capital; the anticipated impact of the Auction on the Company's balance sheet, liquidity and cash flow; and management's expectations regarding the Company's ongoing civil construction operations and business strategy following the Auction. Such statements and information reflect the current view of A.C.L. and are based on assumptions and estimates made by management, including that the allocation of proceeds will proceed as described, that the Company's ongoing business will not be materially disrupted, and that market and operating conditions will remain generally consistent with current expectations.

Forward-looking statements involve significant risk, uncertainties and assumptions. Many factors could cause actual results, performance or achievements to differ materially from the results discussed or implied in the forward-looking statements, including risks relating to: the Company's civil construction and infrastructure services business generally; equipment utilization; commodity and construction demand cycles in Northeastern British Columbia; general economic and market conditions; and the other risk factors disclosed in the Company's continuous disclosure record available on SEDAR+ at <http://www.sedarplus.ca>. These factors should be considered carefully, and readers should not place undue reliance on the forward-looking statements. Although the forward-looking statements contained in this press release are based upon what management

believes to be reasonable assumptions, the Company cannot assure readers that actual results will be consistent with these forward-looking statements.

The forward-looking information contained in this news release represents the expectations of the Company as of the date of this news release and is subject to change after such date. The Company does not undertake to update any forward-looking information except as required by applicable securities laws.

Neither the TSX Venture Exchange nor its Regulation Services Provider (as that term is defined in the policies of the TSX Venture Exchange) accepts responsibility for the adequacy or accuracy of this press release.