



A.C.L. Construction Ltd. Announces Management Change

FORT ST. JOHN, British Columbia — September 2, 2026 — A.C.L. Construction Ltd. (TSXV: ACL; OTCQB: AACLF; FSE: A3L0) (the "Company" or "A.C.L."), a leading provider of civil construction services, project management, general construction and underground utilities in the Peace Region of British Columbia, announces that Jason Baybutt has been appointed Chief Financial Officer ("CFO"), effective September 1, 2026. Mr Baybutt succeeds Jeff Wagner who stepped down as CFO of the Company. The appointment remains subject to the acceptance of the TSX Venture Exchange Mr. Wagner will continue to assist the Company through 1006098 B.C. Ltd dba PubCo Reporting ("PubCo") until the end of October 2026 to support an orderly transition and the completion of the Company's upcoming annual and interim financial reporting obligations.

Mr. Baybutt has been providing fractional CFO and accounting services through PubCo since September 2014. Mr. Wagner provided CFO services to A.C.L. through PubCo. Mr. Baybutt has over 15 years of experience providing C-level consulting and capital market advisory services with both private and public companies located in North America, Europe and Asia. In addition to financial, operational, and strategic advisory experience, his expertise includes the financial complexities associated with derivatives, reverse mergers, business combinations and acquisitions.

"On behalf of the A.C.L. team, I want to extend our sincere thanks to Jeff for his dedication and many contributions to the Company and wish him success in his future endeavours," said John McPherson, Chief Executive Officer and a director of A.C.L. "I also want to express appreciation for PubCo's continued service and welcome Jason to our senior leadership team. We look forward to working with him to achieve our corporate goals," added Mr. McPherson.

About A.C.L. Construction Ltd.

A.C.L. Construction is a civil construction company headquartered in Northeastern British Columbia. The company specializes in the infrastructure services that keep Western Canada and

the Territories resource sector operational. The Company delivers large-scale earthworks, underground utility installations and tie-ins, oilfield road construction and maintenance, project management, and remediation and reclamation services across some of the region's most demanding and remote environments.

The Company is listed on the TSX Venture Exchange (TSXV: ACL), the OTCQB (OTCQB: AACLF) and the Frankfurt Stock Exchange (FSE: A3LO). For more information, visit <http://aclconstructionltd.com>

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Cautionary Statement Regarding Forward-Looking Information

This news release contains forward-looking statements and information that are based on the beliefs of management and reflect the Company's current expectations. When used in this news release, the words "estimate", "project", "belief", "anticipate", "intend", "expect", "plan", "predict", "may" or "should" and the negative of these words or such variations thereon or comparable terminology are intended to identify forward-looking statements and information.

The forward-looking statements and information in this news release include, without limitation, statements regarding Mr. Wagner's expected assistance with the transition and the Company's upcoming annual and interim financial reporting obligations. Such statements and information reflect the current view of A.C.L. and are based on assumptions and estimates made by management, including that Mr. Wagner will continue to assist the Company through PubCo until the end of October 2026 and that the transition and upcoming financial reporting obligations will proceed as currently anticipated.

Forward-looking statements involve significant risk, uncertainties and assumptions. Many factors could cause actual results, performance or achievements to differ materially from the results discussed or implied in the forward-looking statements, including risks relating to: the Company's civil construction and infrastructure services business generally; equipment utilization; commodity and construction demand cycles in Northeastern British Columbia; general economic and market conditions; and the other risk factors disclosed in the Company's continuous disclosure record available on SEDAR+ at <http://www.sedarplus.ca>. These factors should be considered carefully, and readers should not place undue reliance on the forward-looking statements. Although the forward-looking statements contained in this press release are based upon what management believes to be reasonable assumptions, the Company cannot assure readers that actual results will be consistent with these forward-looking statements.

The forward-looking information contained in this news release represents the expectations of the Company as of the date of this news release and is subject to change after such date. The Company does not undertake to update any forward-looking information except as required by applicable securities laws.

Neither the TSX Venture Exchange nor its Regulation Services Provider (as that term is defined in the policies of the TSX Venture Exchange) accepts responsibility for the adequacy or accuracy of this press release.